

What's New with the PMBOK® Guide and PMP Certification?

The Transition from 3rd to 4th Edition

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Outline of Our Discussion

- **PMBOK® Guide General Information**
 - Who creates and who uses it
 - What it is and isn't
 - How it applies to the PMP® Credential and is used with other PMI and general PM standards
- **High-level Overview of Fourth Edition Changes**
- **Examples of Changes**
- **Effect on PMP Certification and the PMP Exam**



The PMBOK® Guide

- **Who Creates It?**

- Written and published by the PMI (Project Management Institute)
- Adopted as a standard by ANSI

- **Who Uses It?**

- Practitioners of Project Management
- Educators
- People preparing for their PMP exam

The PMBOK® Guide, cont.

- What It Is...
 - A standard
 - A guide to the body of knowledge in PM
 - A general guide to manage “most of the projects, most of the time”
 - Generally-recognized good practice
 - Framework using process groups and knowledge areas
- What It Is *Not*...
 - It is not a methodology
 - It is not 100% of the “body of knowledge” of PM
 - It is not the source of 100% of the questions on the PMP exam

The PMBOK® Guide

- **How It Applies to the PMP® Credential**
 - A source of exam questions
 - About 80% of the questions come from the PMBOK® Guide
- **How It Relates to Other Standards**
 - Program Management Standard, 2nd edition
 - Portfolio Management Standard, 2nd edition
 - OPM3 (maturity assessment and improvement)

PMBOK Guide Transition: High Level Overview of Changes

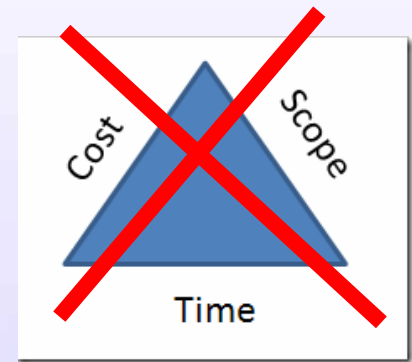
- Not a significant change to content
- Focus on making standard internally consistent
 - Makes the document cohesive and have the “feel” of one author instead of a group or committee of people
- Improved graphics, addition of Data Flow Diagrams to show the movement of information in each process

PMBOK Guide Transition: High Level Overview of Changes, cont.

- **Alignment with:**
 - Standard for Program Management, 2nd Edition
 - Standard for Portfolio Management, 2nd Edition
 - and thus the OPM3 Maturity Model
- **All process names now in verb-noun format**
- **Introduces concept of “project documents,” distinguishing them from the Project Management Plan**
 - The Project Management Plan is no longer an input to any planning processes

Some Examples of Changes

- Triple constraint no longer mentioned
- Increased focus on project stakeholders
- Develop Preliminary Scope Statement process has been eliminated
- New process: Collect Requirements
- Arrow Diagramming Method eliminated
- Better alignment on 3-point estimation between time and cost management chapters



Some Examples of Changes, cont.

- New index added: TCPI (to-complete performance index)
- Term “quality baseline” has been eliminated
- More coverage on interpersonal skills under the *Develop Project Team* and *Manage Project Team* processes
- New process: *Identify Stakeholders*
- Procurement processes: six combined into four

Some Examples of Changes, cont.

An entirely new Appendix G added on interpersonal skills:

- Leadership
- Team building
- Motivation
- Communication
- Influencing
- Decision making
- Political and cultural awareness
- Negotiation

PMP® Exam Changes

- The arrival of new PMBOK Guide will *change the exam* for both the PMP and CAPM credentials.
- Changes to the exam should be relatively minor, but they will definitely exist.
- Exam changes begin only after June 30, 2009.

Study Tips for Those Taking the PMP Exam in 2009

- **Take the Exam Before June 30.**
 - Avail yourself of the material developed for the current exam.
 - Avoid risk of any other changes (although unlikely) in application process or passing score.
- **If You are Going to Take the Exam Later:**
 - Start with page 349 of the PMBOK Guide, Fourth Edition (it is an appendix that shows the changes from Edition 3 to 4).

Study Tips for Those Taking the PMP Exam in 2009, cont.

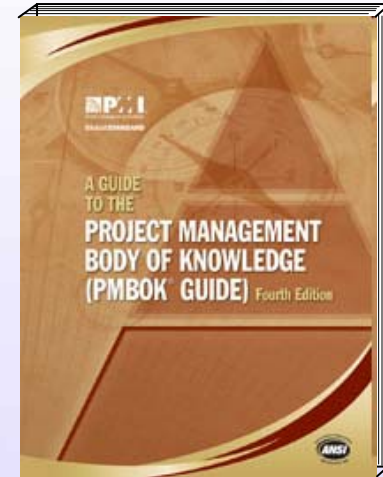
- Give yourself the best chance by working with study materials above and beyond the PMBOK Guide.

Why?

- All test questions do not come from the PMBOK Guide.
- Organizations which specialize in exam preparation can give you a decided advantage for a first-time pass.

The PMBOK® Guide, 4th Edition Details

- **Book cost**
 - Members, \$49.50, non members \$65.95
- **What you get**
 - 459-page book plus a 2' x 3' poster, "Project Management Process Groups – Interactions and Processes"
- **PMI members can download a free PDF of the book**
 - For their own use *only*, print protected and password protected



Planning to Become PMP Certified Before June 30th?

Upcoming mScholar PMP Exam Prep Courses:

- **PMP Exam Prep Virtual Study Group, *Starts March 23***
 - This 10-session course features weekly 2-hour webinars with a PMP-certified instructor.
- **PMP Exam Prep 3+1 Workout, *April 1-3 & April 23***
 - This classroom-based course led by a PMP-certified instructor takes place in Chicago (North Shore) and features three consecutive days of training followed by self-study, final exam and a one-day review.

Based on PMBOK Guide, Third Edition

For More Information...

- Visit www.mscholar.com
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Questions?

